Professional profile



Dr Flavio Marzani

A graduate in Economics from the University of Brescia, Flavio Marzani is the founder of FM Studio Consulenza and a manager with over 25 years of international experience as CFO and CEO in industrial and service groups with turnover of up to €1 billion.

He began his career at Ernst & Young, developing solid expertise in auditing, governance and control systems. Subsequently he held roles as Finance Director and General Manager in companies operating in the steel, automotive, large-scale retail and renewable energy sectors, within multinational groups with a presence in Europe, Asia and Latin America.

In the course of his career, he has led the Finance & Controlling functions in multi-country settings and international expansion projects in EMEA and APAC, implemented ERP systems (SAP), directed IPO processes and M&A transactions, managed complex financial structures and relations with institutional investors, banks and private equity funds, coordinating multidisciplinary teams and strengthening strategic planning, reporting and control systems.

He has built proven experience in business transformation and in operational reorganisation, working on business models, organisational structures and industrial processes. He has worked in listed and fund-backed companies, achieving significant results in terms of margins, structural reduction of costs and management efficiency.

An expert in financial statement analysis and in organisational diagnosis, he supports business owners and management in defining financial and management strategies geared towards growth, integrating long-term planning, controlling, cash flow optimisation, performance improvement and the development of new customers and markets.

His profile stands out for its international strategic vision, rigour in governance and strong focus on value creation, with a pragmatic approach that combines high-level leadership and direct executive capability.